



The legal profession in Milan: an overview

Milan, Italy



Lawyers in Milan

❑ 19.592 registered lawyers to the Milan Bar

❑ € 83.901 as average annual revenue

❑ Men: 52%
❑ Women: 48%

Big firms, small firms: this is the question



- Polarized market
- Big firms are 3% of Italian lawyers but produce 80% of the GDP
- Small firms are usually more specialized

The Milan Bar: functions and commissions

❑ Continuous training

❑ Conduct Supervision

❑ Disciplinary actions



Legislation on exercise of the profession: the 247/2012 law



Major novelties:

Duty of continuing education

Disclosure of sanctions

Lawyers fees

Lawyers and Italian Constitution: the missing piece of the puzzle?

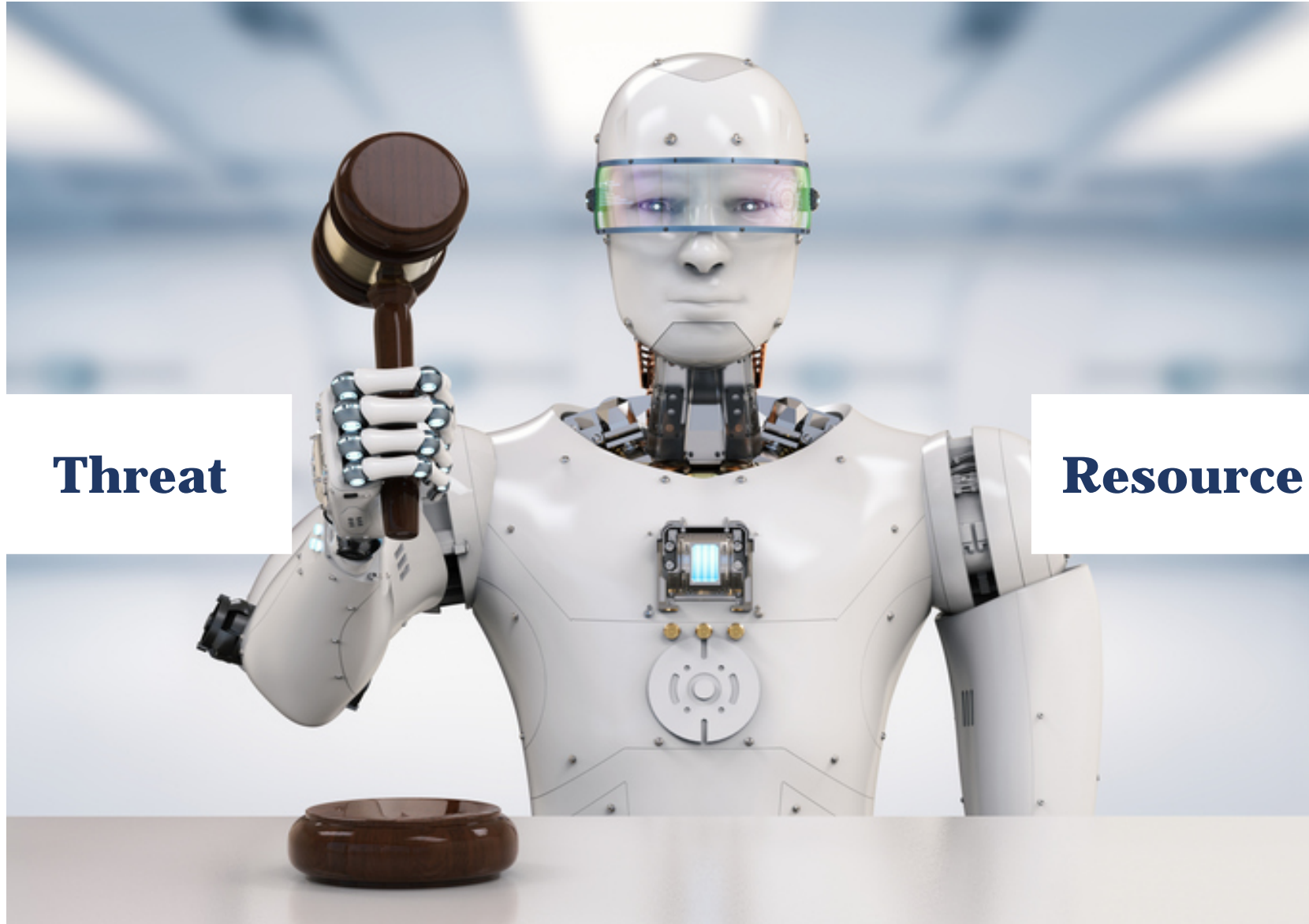


❑ **Constitutional function of the lawyer**



❑ **Political debate for the constitutionalisation of the lawyer**

The challenges of artificial intelligence



Threat

Resource

(re)thinking the future

Relationship man-AI

Digital transformation



Resistance to transformation

New necessary skills for lawyers

GRAZIE !



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